

CORY GARDNER  
4TH DISTRICT, COLORADO

ENERGY AND COMMERCE COMMITTEE  
ENERGY AND POWER SUBCOMMITTEE  
ENVIRONMENT AND ECONOMY SUBCOMMITTEE  
OVERSIGHT AND INVESTIGATIONS SUBCOMMITTEE

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August 22, 2011

Name  
Company  
Address  
City, State, Zip

Dear XXX,

For thirty consecutive months, the unemployment rate has been at or above eight percent. In addition, it is taking ten months on average for an unemployed individual to find a new job. These are startling statistics, and strong leadership is required to improve them. As I work to strengthen job creators and their ability to expand, I am asking for your advice and counsel on what you believe will be the best steps forward to a healthy economy. So I'm asking you today: what will it take to create one more job? If every business in this country, or even a fraction of them, added just one more employee, thousands of people would be put back to work.

As drivers of the economy in the 4<sup>th</sup> Congressional District in Colorado, I want to hear your thoughts about what policies will help your business (or businesses you represent) thrive and allow you to create jobs. What are some concrete ideas you have about how to reform the tax code or regulatory burdens? What would allow you to operate in a way that frees up capital to expand? In the words of one Colorado business leader, it is time to unleash the innovators and entrepreneurs of our nation; your ideas will help do just that.

Having worked at my family's tractor dealership – a dealership that is still in business today – I know who knows how to run businesses best. It's not politicians and bureaucrats in Washington, but entrepreneurs like you. Which is why I'm asking you to pass along your experience and knowledge about what policies will help your business succeed and grow.

What will it take for you to be able to create one more job? Email me at [onemorejob@mail.house.gov](mailto:onemorejob@mail.house.gov) to give me your ideas about how to move our economy forward.

Thank you for your ideas, and all you do for Colorado. I look forward to hearing your reply.

Sincerely,



Cory Gardner (CO-04)  
U.S House of Representatives